### **TESTS FOR LECTURE 1**

#### Introduction

Svyatoslav Kotusev, PhD

# Question 1: Which statement regarding the volume of IT investments in industry is true? (Single)

- 1. The volume of investments in IT remains remarkably stable over time
- 2. Investments in IT are constantly growing over time
- 3. Investments in IT are gradually decreasing over time

Correct: [The full teaching pack is available on request to the author]

Explanation: [The full teaching pack is available on request to the author]

## Question 2: Which aspects of organizations should be taken care of when introducing new IT systems? (Multiple)

- 1. People-related aspects (skills, knowledge, motivation, etc.)
- 2. Process-related aspects (modification of existing or introduction of new business processes, etc.)
- 3. Technology-related aspects (system infrastructure, technical support, etc.)
- 4. Shareholder-related aspects (dividend payments, stock issuance, voting rights, etc.)

Correct: [The full teaching pack is available on request to the author]

Explanation: [The full teaching pack is available on request to the author]

#### **Question 3: What are disruptive technologies? (Single)**

- 1. Technologies having a potential to reshape the entire competitive environment
- 2. Technologies dangerous for the ecology and surrounding environment
- 3. Technologies which impact and benefits are questionable to organizations

Correct: [The full teaching pack is available on request to the author]

Explanation: [The full teaching pack is available on request to the author]

## Question 4: Which statement regarding the use of IT in organizations is true? (Single)

- 1. Organizations are free to use information at their own discretion
- 2. Legislative acts guarantee organizations the right to collect, store and share any information about their customers if they wish to
- 3. The use and handling of information in organizations is strictly regulated by various legislative acts

Correct: [The full teaching pack is available on request to the author]

Explanation: [The full teaching pack is available on request to the author]

## Question 5: Which statements regarding the nature of organizations are true? (Multiple)

- 1. Organizations can be compared to buildings
- 2. Organizations are socio-technical systems
- 3. Organizations resemble living organisms
- 4. Organizations are static objects
- 5. Organizations evolve gradually as a result of daily activities of their members
- 6. Changes in organizations may be initiated only by top managers

Correct: [The full teaching pack is available on request to the author]

Explanation: [The full teaching pack is available on request to the author]

Section: Organizations as Socio-Technical Systems

## Question 6: Which statements regarding the planning of organizations are true? (Multiple)

- 1. Every change in an organization should be based on the balance between global and local interests
- 2. Organizations can be planned in every detail
- 3. Changes in the IT landscape should be planned separately from business changes
- 4. Every local enhancement is always beneficial to the organization as a whole
- 5. Changes to business and IT elements should be planned synchronously
- 6. The magnitude of required modifications in the IT landscape can render respective business improvements inexpedient

Correct: [The full teaching pack is available on request to the author]

Explanation: [The full teaching pack is available on request to the author]

Section: Organizations as Socio-Technical Systems

#### **Question 7: What is business and IT alignment? (Single)**

- 1. Mutual respect between business and IT stakeholders
- 2. Connection between business processes and underlying information systems
- 3. Consistency between business goals, plans and processes and IT goals, plans and systems

Correct: [The full teaching pack is available on request to the author]

Explanation: [The full teaching pack is available on request to the author]

Section: The Problem of Business and IT Alignment

## **Question 8: Which communication boundaries prevent effective collaboration in organizations? (Multiple)**

- 1. Boundary between business and IT actors
- 2. Boundary between extroverted and introverted actors
- 3. Boundary between strategic and tactical actors
- 4. Boundary between male and female actors
- 5. Boundary between internal and external actors

Correct: [The full teaching pack is available on request to the author]

Explanation: [The full teaching pack is available on request to the author]

Section: The Problem of Business and IT Alignment

# Question 9: What is the root cause of misalignment between business and IT? (Single)

- 1. Lack of comprehensive, formal and detailed written plans
- 2. Poor communication between different organizational actors
- 3. Lack of mutual respect between business and IT leaders

Correct: [The full teaching pack is available on request to the author]

Explanation: [The full teaching pack is available on request to the author]

Section: The Problem of Business and IT Alignment

## **Question 10: How does enterprise architecture help improve business and IT alignment? (Single)**

- 1. Bridges communication gaps between different organizational actors
- 2. Prescribes what exactly everyone should do, how and when
- 3. Provides a comprehensive knowledge base where all necessary information can be found

Correct: [The full teaching pack is available on request to the author]

Explanation: [The full teaching pack is available on request to the author]

Section: Enterprise Architecture as a Solution

#### The full teaching pack based on the books

#### The Practice of Enterprise Architecture:

#### A Modern Approach to Business and IT Alignment

and

#### **Enterprise Architects:**

#### The Agents of Digital Transformation

is available on request to the author (<a href="mailto:kotusev@kotusev.com">kotusev.com</a>)



